



conference on ALTERNATIVE state and local PUBLIC POLICIES

September 1977

Editor: Barbara Bick

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Notes to Note

Municipal Utility Sale Blocked

A petition campaign to "Save Muny Light" led by Dennis Kucinich, chief clerk of the Cleveland Municipal Court, has forced the City Council to hold a public referendum on its plan to sell the city-owned utility to the Cleveland Electric Illuminating Co. Kucinich has warned that CEI will impose a big rate increase if it takes over the municipal utility.

No Alternative To Full Employment

A national conference in Washington, D.C., November 11-13, will kick off a campaign to press President Carter and the Democratic Congressional majority to live up to their party's 1976 platform promises, especially full employment and tax reform.

THE DEMOCRATIC AGENDA conference will bring together union members, community organizers, elected officials and active feminists, socialists and liberal Democrats. Workshops at the conference will focus on democratic economic planning, regional development, national and local tax reform, urban problems, full employment, U.S. inflation and proposals for curbing corporate power and redistributing wealth.

Conference speakers will include Sen. George McGovern, Machinists Union President William Winpisinger, and socialist author Michael Harrington as well as

Massachusetts State Rep Barney Frank. Other sponsors of the Democratic Agenda conference include: Gloria Steinem, U.S. Reps. John Conyers and Ronald Dellums, Heather Booth, Derek Shearer, union presidents Douglas Fraser (UAW), Jerry Wurf (ASCME) and Murray Finley (Clothing & Textile Workers), and Paul Soglin, Mayor of Madison WI.

For more information write: THE DEMOCRATIC AGENDA, Room 617, 853 Broadway, New York, 10003, (212-260-3270).

Public Lands Study

Legislative and tax policies that would redistribute the vast corporate and railroad land holdings to small farmers is highlighted in "Promised Land: A Contemporary Critique of Distribution of Public Land by the United States", written by Sheldon L. Green. The article is in the *Ecology Law Quarterly*, Vol. 15, 1976, published by the School of Law, U.C. at Berkeley.

Senior Food Stamp Program

Food stamp recipients in the Salem, OR, area who are over the age of 60 will be able to use their stamps to pay for meals in restaurants starting in September. Oregon is the second state in the national to institute a dining out program for elderly food stamp recipients. Hawaii pioneered the idea in 1975.

"Save Our Cities" Campaign

Local officials struggling with tight budgets and the need for increased spending on social services, have become painfully aware they cannot expect the necessary federal help so long as the nation spends \$110 to \$120 billion a year (and \$170.4 billion by FY 1982) on its military machine.

A new coalition has been formed, Mobilization for Survival, to apply public pressures that will both reverse the arms race and transfer at least \$15 or \$20 billion a year to meet human needs at the grass roots. The coalition includes such traditional peace and social justice organizations as American Friends Service Committee, Fellowship of Reconciliation, War Resisters League, Clergy & Laity Concerned, Another Mother for Peace, Women's International League for Peace & Freedom, Women's Strike for Peace, SANE, Critical Mass, as well as such individuals as Rep. Ron Dellums, Rep. John Conyers, Nobel Laureates George Wald and Salvatore Luria, Daniel Ellsberg, Barry Commoner, Sidney Lens, David Dellinger, Norma Becker, Noam Chomsky.

Mobilization is currently organizing teach-ins around the country (scheduled for October and November) to institute a creative discussion of this problem, and plans a series of actions in March 1978 under the heading "Save our Cities, Fund our Communities." Hopefully local of-

ficials will hold meetings and pass resolutions calling on the federal government to reverse the arms race and apply those funds to human needs. The \$10.6 billion now allocated for nuclear bombs—we have 30,000, enough to kill everyone on earth 12 times—and the \$4 to \$6 billion on weapons research can be better used to provide jobs, homes, educational facilities, etc.

If you wish to participate in this campaign, contact Mobilization for Survival, 1213 Race St., Philadelphia, PA. 19107 (215 563-1512).

International Urban Innovations

A good source of information on innovative urban policies abroad is the Council for Urban Liaison, which follows urban public policy in Europe and the English-speaking world closely. The Council writes short reports on interesting developments in such areas as urban renewal, housing, transportation, arts, the elderly, environmental issues and others. Contact the Council at 1612 K St., Room 904, Wash. D.C. 20006.

Georgia Legislators Rated

The Southern Center for Studies in Public Policy has just published the *Georgia Legislative Review, 1977* which rates state legislators on their key votes affecting

(Continued on page 11)

National Conference Newsletter

Institute for Policy Studies
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United Kingdom Treaty Hits At State Tax Rights

by Diane Fuchs

The Senate Foreign Relations Committee is the unlikely forum currently reviewing a matter which greatly affects the ability of states to get needed tax revenues out of the biggest tax avoiders—multinational corporations. The amount of revenue lost each year is unknown because the corporations refuse to disclose the extent of their operations. Conservative estimates run into the millions for most states.

The adroitness of Getty Oil at this avoidance game is typical. Getty is composed of 63 wholly owned subsidiaries. One subsidiary, Getty Eastern, is incorporated in Delaware where it has a \$3 billion oil refinery operation. Despite the fact that Getty Eastern has an estimated payroll of \$37 million (in 1975) and yearly profits estimated at \$80 to \$100 million, it pays no income taxes to Delaware. Rather, Getty Eastern has declared losses of \$31 million since 1971, and avoids \$6 million in Delaware taxes each year.

The scheme used most widely by Getty, and many other multinationals, is known as "downstreaming." In Getty's case, Getty's foreign subsidiaries which pump and transport crude oil, "overcharge" Getty Eastern for the oil which it refines. Due to the high price it "pays" to the Getty foreign subsidiaries, Getty Eastern appears to operate at a loss. The result is that Getty completely avoids tax on its Delaware income and can invest the tax-free profits in overseas expansion projects.

The states and the Internal Revenue Service use different methods for dealing with such corporate shell games. A number of states require that multinational businesses file "combined" returns including information about all their subsidiaries, although only one may do business in the state. States that use this "unitary combined" method apply a three factor formula involving sales, payroll, and property, to arrive at how much of the corporation's profits can be fairly allocated to the state for taxation.

The IRS, as well as most of the international community, uses the "arms length" method, which permits related corporations to file jointly or separately depending on which is most advantageous for them.

The Senate Foreign Relations Committee is now considering an income tax treaty between the U.S. and the United Kingdom which contains a provision, Article 9, that allows the states to use the arm's length method, but prohibits their use of the combined unitary method when computing corporate state income tax for the subsidiaries of U.K. com-

panies. As a result several states stand to lose a good deal of revenue. California, for instance, estimates that it will lose up to \$125 million per year or 10% of its corporate base. Alaska's estimate is \$50 million per year. Such losses will undoubtedly increase if the Treasury Department carries out its stated intention to place Article 9 limitations in all future tax treaties.

States using the unitary method believe that it will be impossible for them to make use of the arm's length method because it is based on subjective factors and is administratively unfeasible for them. Those who favor Article 9 argue, without substantiation, that the unitary method distorts the corporate profit picture by over allocating profits to the states, and that the reporting requirements are too burdensome.

Whether or not the Treaty Article is ultimately reserved (i.e., struck) is likely to be decided on grounds other than the merits of the tax methods involved. The decision will reflect an opinion as to whether the Senate is a proper forum, and a treaty the proper vehicle, for setting federal policy in the area of state taxation. Federal intervention in the area of state taxing powers is considered potentially detrimental to the delicate balance between state and federal powers.

Opponents of the Treaty Article believe that its inclusion in a Treaty that otherwise deals with federal and U.K. taxes, is an attempt by the Executive branch of government to bypass full Congressional review. During the past 20 years Congress, urged by the largest corporations, has considered numerous pieces of legislation to regulate state income taxation. However it has refused or failed to enact such legislation for fear of intruding on the states' prerogatives in this area. It would appear that the Treasury Department has taken it upon itself to arrive at the resolution of the issue.

The Treaty comes before the Foreign Relations Committee for mark-up on September 27. Although many Senators are sympathetic with the reservation of Article 9, others have expressed fear for the survival of the Treaty if Article 9 is removed. Senate reservation of Article 9 would give Great Britain an opportunity to reject the "amended" Treaty which, by its other terms, gives substantial tax benefits to American business.

Diane Fuchs is on the staff of the Tax Reform Research Group in Washington, D.C.

Working and Retired People Hardest Hit by Property Taxes

by Dave Yetman

Editor's Note: The following article is an excellent summation of a populist legislator's response to the needs and problems of his constituents. However, a number of tax specialists and economists are beginning to challenge the widely held notion that the property tax is regressive. We suggest to our readers that they look at the article "Property Taxes Aren't All That Bad," by Donald G. Hagman, in New Direction In State & Local Tax Reform, published by the National Conference as well as "A New Look At An Old Tax," by Christopher Jencks, in Working Papers, summer 1977 issue. ▶

Since I have been a member of the Board of Supervisors and have sat on the Board of Equalization hearing tax appeals, I have become painfully aware of the ways in which our tax structure hits working and retired people the hardest. Most taxes are non-progressive, i.e., sales, gasoline, excise, property, personal property and lieu taxes, but I wish to focus on one tax in particular, the property tax.

Since the property tax is levied on a flat rate basis, it makes no discrimination between the rich and working people. A family with a \$20,000 house will actually pay proportionately more in taxes than a family with a \$100,000 house. The higher the valuation of the house, the greater the dollar amount of variance between the actual market value and the assessed value of the house. The assessor is far more liable to make an error of a few thousand dollars on a high-priced residence than on a low-priced one. While the homeowner rebate alleviates this somewhat, it can never entirely compensate for it.

Furthermore, the mass appraisal system, under which our property tax operates, penalizes the homeowner for improvements to a dwelling, no matter how necessary, and for any inflated sales in the area. For example, if a resident spends \$750 on improvements, furnishing her own labor, the assessed value of the house increases by about \$2,000, unless she is clever enough not to make the improvements cosmetic. But the improvements to her house will also improve the neighborhood. When the house next door sells, it will in all likelihood sell for more than it would have

otherwise, so the improvements will wind up adding about \$75 to her tax bill. If she is unfortunate enough to be on a pension or fixed income, she may well lose the house.

This pattern can operate insidiously throughout entire neighborhoods. There is a development in my district which illustrates another pitfall of the mass appraisal system. The Santa Cruz Linear Park Plan projects the development of new recreation parks along the river and new tract housing close by. It is a good plan but, consider its effect on an old neighborhood known as Barrio Kroger Lane. The neighborhood is characterized by old houses, many severely deteriorated, and is a typically red-lined, FHA boycotted neighborhood. There is, however, a strong sense of neighborhood identity as a good place to live. Should the park plan be implemented, it would cause an immediate increase in the value of the land on which the existing houses are located. If some existing residences were sold, even for demolition, it would inflate the value of other residences in the area. Ultimately such inflated land and residence value would produce abrupt increases in taxes and would add a heavy financial burden to an already financially depressed area. Many residents would be unable to pay the tax increase, and would have to accept highly inflated offers. Residents would begin to leave the area and the sense of neighborhood would gradually be lost. Under the present tax system, an otherwise good park plan will spell the death-knell for the existing neighborhood.

Reform of the mass appraisal system would require that taxes not increase on residences up to a certain value (say, \$40,000) while the owner continues to reside on the property. Taxes should be abolished or be merely token on homes of \$40,000 or less which are occupied by persons over 65. The weaknesses of the mass appraisal system, moreover, points out the ultimate inequity of the property tax as a means for financing local governments, particularly public schools.

Dave Yetman is a member of the Pima County AZ Board of Supervisors.

with local activist chapters to run local candidates as Democrats or independents and to lobby in both Sacramento and Washington. For more information, contact California CED, P.O. Box 2269, San Francisco, CA. 94122.

• In Minnesota, an Alliance of Minnesota Populists has formed to be a strong politi-

cal caucus within the Minnesota Democratic Farm-Labor Party. Its attempt is to create a "populist political force" in Minnesota, and is planning a state-wide conference. For more information, contact Alpha Smaby, 1531 E. River Rd., Minneapolis, MN 55414.

• In Michigan, a number of activists in the Human Rights

Party, a 1960's split-off from the Democratic Party on the issue of the Vietnam War, have left the third party to create a Democratic Socialist Caucus in the Democratic Party. Some candidates of the Caucus in Ypsilanti, MI, won the Democratic nominations for city council positions; one was elected.

Both the 1960's activists and the more traditional progressive Democrats seemed to have made a decision to concentrate on state and local politics. Combined with similar decisions by conservatives, state and local politics promise to be one of the most exciting areas of American political life.

Third Annual Conference Shows Growth, New Potentialities

Madison, WI Mayor Paul Soglin called for the first national get-together of populist/progressive locally elected officials to be held in his bailiwick the summer of '75 and it was a grand old time for the more than 150 Sixties' activists turned politician who came. Austin, TX Mayor Jeff Friedman claimed his turn to host the second meeting in '76 and that round brought several hundred new faces, along with many more community organizers, trade union officials, political activists and planners. In Austin, Colorado State Treasurer Sam Brown promised a big hoedown if the Conference came West in '77; then he went East to join the Carter Administration. But before he left, Sam brought together a broad-based group of labor, community activists and state and local elected officials to form a hard working, dedicated, totally fantastic Host Committee and the third annual event was bigger and better than ever. The four-day meeting of close to 500 persons established a new level of growth, seriousness and political potentialities.

The heart of the conference was, as in previous years, the workshops. In each of the dozens of workshops, scores of legislators, government workers, organizers and academics analyzed, debated and traded experiences about programs and legislation. Most of the workshops focused on how to develop greater public control over where money goes, rather than on the delivery of human services, another major U.S. problem. But participants were heartened by the success of some early Conference proposals such as "lifeline" electric rate structures, municipal ownership of utilities, Family Farm legislation, state banks, community economic development programs, aggressive tax reform, and local strategies for new forms of energy development.

Plenary sessions that focused on "Life under the Democrats" were mostly critical. Massachusetts Rep. Barney Frank's comment that, "Life under the Democrats is just like life under the Republicans except that Andy Young's indiscretions are morally preferable to Pat Moynihan's," was widely quoted in media coverage. This year's Conference Report features the many major press stories, rather than workshop summaries, and is available for \$1.50.

Frank also criticized Carter for his total lack of commitment to do anything for poor people, while increasing the military budget. As for the Conference, Frank suggested that it was "between the stage of being simply an association of rising politicians with left backgrounds and the harbingers of a national movement with real power for change. And to become a national movement," Frank said, "the group will need a national central focus. I think opposition to Jimmy Carter's policies could provide that focus."

A further biting criticism of federal policies was made by ecologist Barry Commoner whose edited speech begins on p. 8 of this issue. Edited texts of remarks made by Ron Asta and Tom Hayden at the Conference are on p. 12.

The new National Steering Committee was announced at the conclusion of the Conference. Members are: *John Alschuler, Assistant City Manager, Hartford, CT; *Ira Arlook, Director, Ohio Public Interest Campaign; Marion Barry, District of Columbia City Councilmember; Barbara Bick, Editor, Conference Newsletter; Sam Brown, Director, ACTION; Nicholas Carbone, Hartford, CT City Councilmember; Byron Dorgan, North Dakota Tax Commissioner; Kandra Hahn, Clerk of the District Court, Lancaster County, NE; Loni Hancock, Berkeley, CA City Councilmember; *Melvin King, Massachusetts State Representative; *Pat Roach, Dayton, OH City Councilmember; *Derek Shearer, economist/journalist; *David Smith, Professor, College of Public & Community Service; Paul Soglin, Mayor, Madison, WI; and Bennie Thompson, Mayor, Bolton, MS. Those starred, along with Lee Webb, are on the Administrative Committee, which will meet more frequently.

Arizona Recall Defeated

Arizona progressives chartered and filled a bus to attend the Denver conference. One of the participants, Frank Peters, a City Councilmember from Bisbee, AZ, withstood a conservative recall movement mounted against him this summer. It was a significant victory and since the entire bus load of Denver attendees played a support role to Peters, we are gratified that the Denver meeting had such an immediate political impact.

Cockrell Places In Detroit

Out of a field of 73 non-incumbents vying for the Detroit City Council, activist Kenneth V. Cockrel came in first, with over 100,000 votes, in the September 13 nonpartisan primary. Seven incumbents also ran for re-election and will be among the 18 candidates on the November ballot. In addition to coping with 80 candidates seeking a place on the nine seat council, Detroiters this summer approved the first property tax rise in 11 years, which restores sports, music and art classes to the city school system, and voted for two black candidates to face each other in the runoff election in November for mayor. Detroit, which is roughly 50-50 black and white and is the nation's sixth largest city, gave 55.1% to incumbent Mayor Coleman A. Young.

The Cockrel campaign was unique, even in this dramatic summer electoral swirl. It was a mass-based, issue-oriented, progressive campaign which mirrored the independent, outspoken candidate. Ken Cockrel, an attorney who holds Marxist views, has spearheaded many of the important political struggles that have been part of Detroit's history. Among his many widely known legal cases are his successful defenses of a Chrysler worker charged with murdering two foremen, by proving that working conditions and racism were the real murderers; and a 20-year old black policewoman prosecuted for shooting her male scout car partner. Cockrel proved she was using self-defense when, after being shot at 12 times by a number of police, she turned on and wounded one of her white assailants.

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es Trojan Horse Threat



ally. In other words, the energy problem is an economic problem. The American economy is hitched onto the inevitably escalating price of oil, gas, and all the other non-renewables resources.

There are several things wrong with that situation. First, it places a heavy burden on the poor; 20% of a poor family's budget is used to buy energy, 5% of a rich family's. Secondly, it creates inflation. Third, it becomes a major block to investment.

The only way to solve a problem which is caused by having a non-renewable energy source is to go to a renewable source. There are two possible renewable

sources. One is solar, in all its manifestations. The other is nuclear power with a breeder..

Present nuclear power plants use uranium. They use it once and then it is dumped someplace with the hope that someone will figure out what to do with the radioactive waste. In 25-30 years there will be no more uranium available to use that way and so the country will be left with radioactive waste products.

The Plan mandates building 90 or so more nuclear power plants, and Schlesinger has said there might be 300 by the turn of the century. But there won't be any ura-

nium left—unless you have a breeder which regenerates fuel as it operates. While Mr. Carter is on the record as being against the breeder, material in the National Energy Plan shows that the administration is actually in favor of a breeder. It says: "The President has proposed to reduce the funding for the existing breeder program and to redirect it toward evaluation of alternative breeders."

It is clear that the administration know what it is doing with all those projected nuclear power plants. They will not run out of fuel at the turn of the century because there will be an alternative breeder. Mr. Carter recently was enthused about the thorium breeder which he says would provide energy for hundreds of years into the future. There is your alternative breeder. So The Plan covertly commits this country to a future based on nuclear power. That choice makes it impossible to take the solar route, because the two routes are contradictory.

Nuclear power suggests a metaphor which involves the physics of visiting a friend. You go to a door and there is a doorbell. Pressing the doorbell is a task, a thermodynamic task. It requires work. Energy is useful only in so far as it generates work, and "work" is that which you have to do if you want something to happen that otherwise would not happen. That is the Second Law of Thermodynamics. One of the rules of thermodynamics is that the source of energy should be well matched to the task. I have a good, well-adapted source of energy—me. I push the button, and it works, the doorbell rings.

There is an alternative technique for accomplishing that same task. I arrive, this time in a truck, and on the truck is a cannon. I aim the cannon at the doorbell and let go. And it does depress the button. So it accomplishes the task. But it is not well suited to the task. The result is that there

is a great deal of damage.

A technocratic response is to say that to use a cannon is more progress than to push the bell by hand, so the bell must be protected. A sheet of armor plate is put over the doorbell. Now I come with my cannon and WHAM, I ring the bell and everything's fine. But one day I miss and there's a big hole in the house. Now the whole front of the house must be armor plated. From then on I come up with the cannon and ring the doorbell and the house is pock marked, but it's okay. Except that now it is a very expensive house.

That is the story of nuclear power. The thermodynamic task of a nuclear power plant, is to boil water. The reason why nuclear power has become the most expensive form of energy is the need to protect or armor-plate. Nuclear power plants have to be made earthquake proof. Engineers claim that they are very safe because they have triple and quadruple backup systems. Exactly. They are so dangerous that every possible precaution is taken to prevent these dangers.

Another thing about the economics of nuclear power is that because of the extreme capital costs it, as well as all conventional forms of energy, has a very good economy of scale. You can not make an efficient little nuclear power plant. A nuclear power plant costs \$2 billion. A refinery costs a half a billion dollars. A breeder will be about \$20 billion. A coal-fired plant is also a billion dollars. Those companies with lots of money have an economic advantage in the energy industry. It is no accident that Exxon is the largest corporation in the world.

The solar energy route is completely different; it is incompatible with the present concentration of capital in the energy system. Solar energy has one beautiful characteristic. There is no economy of scale. A very little photo-

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Kenneth V. Cockrel

Close to 1,000 volunteers turned out for the Cockrel campaign, distributing more than 200,000 leaflets which attacked the problems of unemployment, heroin trafficking, redlining, crime and corruption and advancing the idea that government should be controlled by and answerable to the people.

Support from outside Detroit is welcomed. For information, contact Sheila Murphy, Campaign Manager, 2826 E. Grand Blvd., Detroit, MI 48211.

New Staff Line-up for Conference

Lee Webb became full-time Executive Director of the National Conference this Fall, resigning from the Goddard faculty and moving to Washington, D.C. Ann Beaudry moved into a new slot also, as Associate Director, responsible for on-going operations. Ann, who came on staff a year ago as Legislative Clearinghouse Coordinator, has co-edited the Conference tax reader and organized the third annual national conference in Denver.

Josie Anderson, formerly Conference Administrative Assistant, has been replaced by two new staff members, Kevin Johnson and Yvonne Frederick. Kevin, who coordinated the recent Banking for Non-Bankers meeting in Chicago, will be responsible for publications distribution and promotion and will organize a series of seminar/workshops on banking. Yvonne will be a part-time secretary. We are all sorry to see Josie leave the Conference.

Barbara Bick, founder and former national coordinator, has moved from Conference headquarters at the Institute for Policy Studies, to the new Public Resource Center, but will continue to edit the Conference newsletter.

Notes Continued...

black and poor Georgians in the most recent legislative session. The Review is the only comprehensive public interest treatment of legislative activity in a Southern state.

For copies of the 137-page *Review*, write to Robert A. Kronley, Director, Southern Center for Studies in Public Policy, Clark College, Atlanta, GA. 30314.

Military Spending Impact

An excellent packet of materials on the economic effects of proposed military spending on state and local governments show that the proposed Carter budget calls for increases in military spending over the next few years and a decrease in financial support for state and local governments. For copies, contact the Coalition for a New Foreign & Military Policy, 120 Maryland Ave., NE, Wash. D.C. 20002

LABOR-PAC

There are ways to move around the dead-end impasse locally between public employees and public officials.

Many of these issues and new program approaches were discussed in workshops at the Denver Conference in July. A planning group of public employees, labor, public officials, and community organization representatives at Denver urged that more LABOR-PAC be published, including broader labor issues as well.

Edited by Robb Burlage, the first LABOR-PAC can be ordered from the Conference and from the Public Resource Center, 1747 Connecticut Ave., NW, Wash. D.C. for \$2.

State Bank Report

For an example of how successful a state-owned bank can be, write to the state-owned Bank of North Dakota, Bismarck, ND. 58505, for a copy of their 1976 An-

nual Report. The Report includes a lengthy summary of the activities of the bank, financial information on operations, and a summary of financial results of the past six years.

JOBS

Wilmington United Neighborhoods

WUN, a city-wide, multi-issue community organization, is seeking a Director with at least two years experience in grassroots community organizing. The organization deals with issues which range from neighborhood problems to city and state-wide issues. The job begins December 1 and requires some skills in fund-raising and proposal writing, and ability to train and supervise staff. Salary is negotiable, comprehensive health benefits and travel allowance. Write or call: Nino Nannarone, Director, Wilmington United Neighborhoods, 1300 N. Broom St., Wilmington, DE. 19806; (302) 655-3338

Carolina Action

Carolina Action, statewide organization of low to moderate income North Carolinians is interviewing for full-time community organizers. Through direct action by neighborhood, city, and statewide groups, CA has won issues ranging from winning recreation improvements and stopping highways from ploughing through neighborhoods, to altering priorities in federally funded community development programs and to a campaign unprecedented in North Carolina, which instigated the state legislature to consider major utility rate restructuring. Training provided to individuals dedicated to bringing about social change. Contact: Sue Esty, Carolina Action, 712 W. Johnson St., Raleigh, N.C. 27603 (919) 834-1138.

Score Card For Progressive Coalition Building

To build the new progressives coalition that will achieve substantive political power we must seriously tackle a number of questions.

One: Is the question of power the most important issue of time trying to analyze the issue of economic democracy? Many groups which do not necessarily get along on race, gender, spirituality, and other issues can relate to this concept. Two: Is the question of leadership that did not have leaders as socialized with it. People who are economic, spiritual change leadership. There has never been significant social change in the past. The person has delivered how to make leadership accountable. That is difficult because it is difficult to come out of a movement and therefore do not come out of a movement. But they can truly long time. Individual persons because of their problem has delivered how that person has delivered in the past. The problem is how to make leadership accountable.

Individuals have spent a lot of time trying to analyze the issue of economic democracy. Whether the American people around be educated about issues and order to get unity there has to be a long-term organization. In and whether there should be one priority now is to have a full understanding of our position—other tactics and strategies—in order to come back with solid victories.

Perhaps we have to apply some of the techniques of group therapy to politics. In mental level than politics, as with people on a more fundamental level than politics, as with usually underfunded groups. You also have to find issues that are not divisive or issues that they brought up in the coalition and this is difficult. Issues that have been raised with people that link people are broad single issues like cult issues that link people the coalition and this is difficult. Issues that they brought up in the grass root level, coalitions have to be long-term coalition, take a women and minorities, crucial to class. Other issues, crucial to classes issues like higher utility rates. Other issues and seen down do not trust words or organizations because they have to be heard.

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Individuals have spent a lot of time trying to analyze the issue of economic democracy. Whether the American people around be educated about issues and order to get unity there has to be a long-term organization. In and whether there should be one priority now is to have a full understanding of our position—other tactics and strategies—in order to come back with solid victories.

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NEW DIRECTIONS

New Public Advocate Department

by Peter A. Buchsbaum

A Department of the Public Advocate, designed to open up the process of government to the people, was created in 1974 in New Jersey. This piece of legislation set up several unique institutions. The most innovative is the Division of Public Interest Advocacy, a state-funded public interest law firm which can act to protect citizens' rights against invasion from sources such as state or local governments and private corporations. It resembles, but has more power, than the proposed federal Agency for Consumer Advocacy. Also of great importance are the Division of Rate Council, financed by an assessment on the public utilities and designed to fight rate hike requests; and the Office of Citizens Complaints which investigates and resolves individual problems that people have with state government.

Among other key sections are a Division of Mental Health Advocacy, to protect the rights of mental patients in individual cases and class actions; an Office of Inmate Advocacy, to handle parole revocation and prison law reform matters; and an Office of Dispute Settlements which trains community groups in techniques of mediating their disputes with local governments.

A review of some of the activities of the Divisions of Rate Counsel and Public Interest Advocacy indicates that such a Department is a viable mechanism for assuring that alternative policies are considered at the state level.

Rate Counsel has placed challenges to rate increase requests on a basis that is probably more sustained and consistent than in any other state. The most notable accomplishment came when its arguments persuaded the Public Utilities Commission to reject a Bell Telephone multi-million dollar rate hike application outright. But the key to the worth of the Division lies not in its success in any one case but in its abil-

ity—backed by the secure financing of an automatic assessment on utilities—to fight every major rate increase vigorously and to participate fully in other economic matters that the P.U.C. considers, such as hearings on rate design or the long range needs for power plant construction. The \$250,000 recently expended by the Division in opposing a rate application by the State's largest utility is an unprecedented consumer effort in New Jersey.

The Division of Public Interest Advocacy has pursued a wide range of public issues through litigation and administrative action. Housing has been one area of concentration with particular emphasis on court cases seeking to preserve municipal rent control and end exclusionary zoning. We have also used our status as a state agency, and consequent right to participate in the A-95 review process, to ensure that communities spend their allotments under the Housing & Community Development Act of 1974 for low and moderate income people. And we have pushed for regulations which will strongly enforce New Jersey's new anti-redlining law.

Because we are part of the state, our inquiries, requests and threats of suit bring faster action from other government officials. We can provide mechanisms for making the policy views of citizens groups known to responsible officials.

Our experience demonstrates that a state-funded public interest entity is a useful alternative public policy mechanism for opening up government.

Further inquiries should be addressed to the writer at the Dept. of the Public Advocate, P.O. Box 141, Trenton, N.J. 08601, or call (609) 292-1692.

Peter A. Buchsbaum is the Assistant Deputy Public Advocate, of the Division of Public Interest Advocacy for the state of New Jersey.

Throwaway Deposit Ordinance — Successful Case Study

By Patrick Lacefield

Last spring voters of Columbia, MO, overcoming a slick, well-financed campaign by bottling and retailing interests, passed an ordinance mandating a deposit on all throwaway beverage containers. The ordinance, similar to laws in effect in several states require: a minimum 5¢ deposit on all throwaway beer and soft drink containers, that all containers bear the stamp "Columbia", and that retailers refund deposits for brands and sizes which they sell.

The campaign began in a class at the U. of Missouri entitled "Citizens and the Environment", taught by community activist David Theien. It quickly gathered significant community support from the Conservation Federation of Missouri, Sierra Club, YMCA, Public Service Employees Local 45, various church social concern committees, Teamsters Joint Council 13, and both of the Columbia newspapers, as well as the *St. Louis Post-Dispatch* and the *Kansas City Star*. The issue was taken before the Columbia City Council in December of 1976 and defeated 4-3, with the vote splitting upon strict conservative/progressive lines. The citizens coalition, Columbians Against Throwaways, then decided to take the issue to the people by referendum and easily gathered enough signatures to assure a spot on the ballot.

Organized against the ordinance, under the misnomer of Columbians for Consumers, were local and state bottling and retailing interests. Their extensive campaign included point-of-sale leaflets on the counters and posters in all retail outlets as well as anti-deposit stickers on all beverage containers. Their slogan was "Don't Pay for the Slob!" The campaign stressed that all beverage prices would go up as a result of the deposit law and that Columbia would lose business. The bottlers also sought to portray the de-

posit ordinance as limiting the freedom of choice of those who buy throwaway containers and described it alternately as a "forced deposit" and "mandatory refund" scheme.

The bottlers and retailers banked on heavy financial support from out-of-town interests and raised and spent about \$11,000 in opposition to the ordinance. Expenditures included extensive newspaper advertising, a 17,000 piece mailing to all registered voters, and blanket advertising on the local radio outlets. Beer distributors throughout the state received a letter urging contributions from the U.S. Brewers Assoc. Post-election disclosure of contributions showed that only 13 of their 72 contributions came from within Columbia.

The Columbians Against Throwaways, on the other hand, raised and spent only \$1000, turning down all contributions from outside the city, including a donation from the Teamsters Union. Door-to-door canvassing, a massive letters-to-the-editor campaign, and free radio advertisements spearheaded the proponents efforts. They received the free radio spots under the Fairness Doctrine from several local radio stations. The possibility of the same happening on television caused the bottlers and retailers to cancel a planned TV blitz in the closing days of the election.

The throwaway deposit ordinance won with 53.6% thus becoming the first city to pass such an ordinance by referendum, and garnering support from conservative as well as progressive areas. Although the Missouri Brewers Assoc. is planning a challenge in the courts to prevent implementation, the ordinance will very likely withstand the challenge.

Patrick Lacefield is a community activist. He recently moved from Columbia to New York City to join the staff of WIN Magazine.